#### **Exhibit C**

Transcript of Public Comment Meeting (Aug. 21, 2023, 6:00 p.m. meeting held at JSU E-Center)

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           Transcript of Audio File:
                PUBLIC COMMENTS
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11
    STIPULATED ORDER FOR THE CITY OF
12
            JACKSON, MISSISSIPPI
13
                 SEWER SYSTEM
14
15
           MONDAY, AUGUST 21, 2023
16
17
    Audio Runtime: 52 minutes 21 seconds
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2
    SPEAKERS
 3
    Ronnie Crudup
 4
    Jeff Good
 5
   Monica Butler
    Andy Hilton
6
    Dorsey Carson
7
    Alfrenett Johnson
8
9
    John Wade
10
   Sandy Carter
   Jimmie Sandifer
11
12 Scott Crawford
13
    J.C. Johnson, Jr.
14 Jennifer West
   Brent Bailey
15
   Scott Crawford - 2nd Comment
16
17
   Ernest McBride
18
    Deborah Perkins
19
   Monica Butler - 2nd Comment
20
    Shirley Richardson
    Jeff Good - 2nd Comment
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(Beginning of Audio Recording.)
1
 2
               MR. CRUDUP: Good afternoon. I'm Ronnie
 3
     Crudup Jr., State Representative for District 71, but
     I'm also a South Jackson resident, and I work for New
 4
 5
    Horizon Ministries, Inc., which is a nonprofit where we
    serve the community. We've been dealing with the
 6
 7
     issues of water and sewage for a long time.
 8
               And so I come today to -- really in support
     of, you know, turning this over to Mr. Henifin. One of
 9
     the things as a public official, I've seen for a number
10
11
     of years, trying to be able to serve my community,
12
     serve my constituents. It's been difficult sometimes
13
     to get somebody on the phone with the City of Jackson,
    whether there are sewer issues, whether it's water
14
     issues, and I can say since the water part has been
15
16
     taken over, it's been a lot easier to get that process
17
     done.
18
               In my neighborhood right now, I live in
         , I have a number of neighbors. Anytime it rains,
19
20
     they're having sewage that overflows in their house.
21
     We've dealt with this; they've dealt with this for over
22
     a year. We've made calls to the city, we've made calls
     to other people, but a lot of times there's no relief.
23
    And so they are not here today, but I'm here to speak
24
25
     on their behalf of trying to be able to serve them in
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any way possible.
 1
 2
               It's been so bad that they have tried to
     sell their properties, their homes, for a little of
 3
    nothing. And they can't even get investment to buy the
 4
    house because they say it's -- we can't buy it in the
 5
 6
    condition it's in because there's -- anytime it does
 7
     rain, they are getting sewage backed up in the house.
 8
              And so like I said, I'm here just to say,
 9
     I'm in favor of trying, you know, to turn this over to
10
    Mr. Henifin to try to get some relief as -- as fast as
11
    possible, not only for my constituents, but also a lot
    of residents in Jackson.
12
13
              UNIDENTIFIED SPEAKER:
                                      Thank you.
14
              Next?
15
              MR. GOOD: Good evening, I -- I'm honored to
16
     go after Representative Crudup, a fantastic state
17
     representative, a representative for our city. Mitzi
18
    knows me well, anyone in here that knows me knows I
19
     talk too much so I'm going to read straight from some
20
    notes I made. I moved to Jackson
21
22
              UNIDENTIFIED SPEAKER: Tell us your name.
23
              MR. GOOD: Oh, I'm so sorry, I'm Jeff Good.
24
     I moved to Jackson in
25
     was a senior at that year at
                                              and then went
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. At that point in time, Jackson was
1
 2
    202,000 citizens, and our enrollment at was 33,000
3
    students.
               I went to -- to
 4
5
б
7
              After eight years of selling computers, I
    decided I wanted to go into business for myself. And
8
    calling my best friend from high school that I met at
9
     that one year who was living in
10
11
    who was a chef, I convinced him to come home, we opened
12
    restaurants, B
13
14
           . All three restaurants here in Jackson,
    and most importantly, I am here in Jackson, and have
15
16
    been since moving here as a teenager
              Since opening , I have been a
17
18
    businessperson in Jackson through nine mayors, nine
    different administrations. We had two deaths in
19
20
    office, which meant that we had temporary mayors for
21
    three months during the election process. Elections do
22
    have consequences, during that second three-month
    period, that's when the Siemens deal was signed. So
23
    just -- I'm not trying to be silly, I'm being serious
24
25
    about the -- about the number of administrations and
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- 1 decisions that were made here.
- I was keenly aware in 2013 when Mayor
- 3 Johnson negotiated for the City of Jackson a masterful
- 4 plan to have the stipulated order in place, because we
- 5 had no money in 2013, and he got us out of a crack to
- 6 be able to move forward and try to start fixing things.
- 7 Ten years later, we're here and nothing has been fixed.
- 8 Ten years later things are far worse. And 10 years
- 9 later, we now have 145,000 citizens and 18,000 students
- 10 at .
- Our city does not have a lot of oomph, it
- does not have a lot of manpower within the city
- 13 administration, and we saw that all happen as the water
- 14 system melted down. The sewer system has been the
- 15 thing that is much larger than the water system in
- 16 terms of threats to public safety and health. It is
- 17 also an economic driver that must be addressed if we're
- 18 ever going to get any economic activity again.
- I will say that last week was budget
- 20 hearings with the City Council and the current
- 21 administration. And during that time, it was uncovered
- 22 that the City of Jackson has had their property and
- 23 casualty insurance canceled by their long-term carrier
- 24 for our failure to be able to answer the risk
- 25 assessments that have been put in place for our

- 1 property, so they will not underwrite us again. A
- 2 higher risk company has offered up a plan and it was
- 3 announced that it's going to be another \$2 million
- 4 additional premium. The city does not have those
- funds, and so now we've gone into an ask by the
- 6 administration for another tax increase.
- 7 The bottom line is our city does not have
- 8 any resources. I would think that turning this over to
- 9 the third-party administrator who has proven to be
- 10 incredibly competent, as the representative just said,
- 11 would alleviate one more stressor to the city so we can
- 12 focus on the things that we need to focus on and
- 13 finally start to grow Jackson again.
- 14 Thank you.
- 15 UNIDENTIFIED SPEAKER: Thank you, Mr. Good.
- MS. BUTLER: Hi, my name is Monica Butler
- and, you know, I, like the two people before me, can't
- 18 speak about one issue without talking about the other.
- 19 In the community in Jackson, we have seen the
- 20 positives with the third-party management of the water
- 21 system, particularly with our senior citizens. Prior
- 22 to the transition, we were constantly going out
- 23 purchasing cases of water just so they could take
- 24 medication, and we were doing this as a nonprofit on
- our own. In addition to that, we saw multiple

- childcare centers in our community budgets get almost 1 2 alleviated (sic), just -- just diminished from having 3 to purchase Kentwood five-gallon jugs just to stay in business so people could continue to work and have 4 5 somewhere for their children to come. 6 And since the transition -- and I must say, 7 and I got to pause and say this, you know, I was there 8 when he had the open meeting for minority businesses, 9 you know, to come and to hear about opportunities to be 10 a part of the work. I -- I -- I was there at that 11 meeting, I just went as -- you know, as just being 12 curious. It was very detailed, it was very thorough, 13 he even spoke of ways where they can break down jobs so 14 people could qualify in order to take advantage of 15 those business opportunities. 16 So I have been as -- as well as many 17 residents and stakeholders in our community, we have been very pleased with what we've seen thus far. 18 19 we have also been pleased with the response when we've 20 called or inquired or e-mailed, you know, the response 21 time has been very efficient, very quick. 22 Now, let's move on to the sewer issue, and
- 23 particularly Mill Street and this railroad track. You
- 24 know, we got -- we got a -- a -- a plus over here and
- 25 then we turn over here. So we've been dealing with

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this issue for many moons, I know over a decade, with
 1
 2
    Mill Street and the -- and the system crumbling
    underneath the railroad.
 3
 4
              Now, years ago, we were told that they could
    not -- they had approached the railroad, the railroad
 5
    was not necessarily willing for the city to go
 6
 7
    underneath. Recently, informed us that they
    were applying for the ARPA -- let me make sure I got
8
 9
     that right because I got the news article here where he
10
     said, "Jackson to use ARPA funding to repair Mill."
11
               So recently, when they -- when they were
12
     applying, he came and he -- he spoke to us. He said,
13
    we've got a workaround, we don't have to go under the
14
     railroad to repair, we can go down, we can cut it here,
    go down Mill, and tie in into the other part that's not
15
16
     crumbling. We were very excited, everybody was
    excited, businesses, artists, the residents, everybody
17
18
    was excited because so many people are being impacted
    by the sewages backing up into their businesses and
19
20
    houses.
               When the application was submitted and
21
22
     approved, the one-to-one match and all that, we went to
    him, we went to the One Percent Commission meeting.
23
     talked to him outside that meeting, I talked to him
24
25
     outside of the City Council meeting, I talked to him
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outside of a Citizen's Agenda meeting at the City Hall,
 1
 2
     and we started to feel like we were getting back in the
 3
     stall system again.
 4
              UNIDENTIFIED SPEAKER: Ms. Butler, your time
 5
     is up.
 6
              MS. BUTLER: Okay.
 7
              UNIDENTIFIED SPEAKER: But if you want to
8
     stick around and come back, okay? Thank you.
                                                    That's
9
     the worst part of the job.
10
               Someone else?
11
              MR. HILTON: Hi, my -- my name is Andy
    Hilton, I'm a lifelong Jackson resident. I'll try to
12
13
    pick up where Monica left off because I'm -- I have a
    business in the same neighborhood. Well, I'll back up.
14
15
              As a child growing up in Jackson, a major
16
     source of entertainment for me was playing in the Pearl
    River, swimming, fishing, all that stuff.
17
                                                That's out
    of the question now, it has been for three or four
18
19
    years, probably longer than we were aware. You know,
20
    children grow up in Jackson, can't touch the creeks,
21
     they can't catch tadpoles or frogs, it's -- you know,
     it's -- it's criminal.
22
23
              Fast-forward to today, I have a business in
24
          neighborhood. For the past two years there
25
    has been a -- overflow doesn't do it justice, there's a
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- 1 gusher, a perennial flow, probably the equivalent of an
- 2 open fire hydrant of sewer that runs down the street
- 3 where people park in front of my business, my
- 4 neighbor's children are playing, riding their bikes.
- 5 As I understood it from the local news, Mr.
- 6 Henifin was briefly in charge of our sewer system,
- 7 thanks to Judge Wingate. I don't understand all the
- 8 details, but after years of complaining to the city,
- 9 DEQ, EPA and without response, I thought I'd take a
- 10 shot after hearing he was in charge, I sent him an e-
- 11 mail. I don't know how he did it, but I came out
- there, the manhole was back on it, the sewer wasn't
- 13 flowing.
- So to me, that is a -- a resounding
- 15 endorsement of what he and his team is capable of. I -
- 16 I'm assuming they -- I've seen them running the
- 17 vacuum trucks around, you know, Jackson lost its vacuum
- 18 trucks because they weren't making the payments on it.
- 19 I see the management of a city like Jackson, it's kind
- 20 of like taking care of your house. You feel a little
- 21 sorry for, say your roof is leaking, that's very
- 22 expensive, if you're poor, you know, that's tough luck.
- 23 But if your roof is leaking because you didn't clean
- 24 your gutters, that's really on you.
- 25 And that's what I see happening in Jackson,

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we're not even doing the basic level of maintenance to
 1
 2
    keep the system working. So I am in total support of
 3
     Ted Henifin taking over the system.
 4
               Thank you.
 5
               UNIDENTIFIED SPEAKER:
                                     Thank you. What's
 6
     the name of your business?
 7
               MR. HILTON: It's a studio rental business
8
     on
 9
               MR. CARSON: Hey, I'm Dorsey Carson.
                                                     Can
10
    you hear me?
                   Is this --
11
               UNIDENTIFIED SPEAKER:
                                      Yes.
12
               MR. CARSON: I -- I grew up here, I was born
13
           here in Jackson, and have spent most of my life
14
            I'm a construction lawyer and a government
    procurement lawyer, and I get calls, not only from the
15
16
     clients of mine that have done work for the City in the
17
    past, but many of them won't do work for the City
18
     anymore, because of poor contract administration and
     things like that, and I have clients that won't bid.
19
20
     also get calls from people whose -- both businesses and
21
     individuals whose -- who have sewer coming into their
22
    businesses, regularly wanting me to sue the city.
23
               And -- and so, first of all, kudos, they're
     -- the, you know, for whatever reason, maybe the house
24
25
     is burned down so bad that everybody's ready to rebuild
```

So kudos for -- for showing the initiative and --1 it. 2 and driving to get this to -- to a point where maybe we 3 can see some action. I do -- and I -- I don't know, you-all -- you-all might have said it before I got in 4 here, I'm not sure exactly who is footing the bill. I 5 6 -- I reviewed the consent decree enough to -- to see 7 that there's 125 million that looks to be through the 8 Corps of Engineers, but I'm not sure. 9 But I will say this, that I think it's very 10 important that we minimize emergency contracts, no bid 11 contracts, that we have fair, open competition for 12 these things. Because I think in the long run, we will 13 save money and get more out of what limited funds that 14 we have. And I've seen that way too long in Jackson, 15 that we spend money, no big contracts, emergency 16 repairs, and it costs us two or three times more than 17 it should. 18 So that's my public comment, I've got a lot 19 of other things that I think, but I'm going to leave 20 that to everybody else. Thank you-all. 21 Thank you. UNIDENTIFIED SPEAKER: 22 Next? 23 MS. JOHNSON: Hello, I'm Afranette (phonetic) Johnson, and I'm a lifelong resident, my 24 25 children grew up in South Jackson, we grew up in South

- 1 Jackson, we have no intentions of leaving South
- 2 Jackson. Now, we have not had lots of problems where I
- 3 live with sewer, but when I talk with some of my
- 4 friends and then some of the others, I mean, they're
- 5 just disgusted. So I -- first of all, let me say,
- 6 thank you-all for having a meeting and it doesn't
- 7 appear to be hostile. Now, maybe you-all did the
- 8 hostility stuff before I got here, but I don't know,
- 9 but -- but it does not -- it does not appear to be
- 10 hostile.
- 11 So we are here to have conversations about
- 12 how you-all can help us make our lives better, and then
- 13 how -- what we can do to help make our own lives
- 14 better. But if we have sewerage and no water and this
- 15 running in our houses and in our neighborhood, there's
- 16 nothing we can do but try to keep our children safe and
- 17 out of the way.
- So I want to commend you-all. Now, I'm the
- 19 kind of person who will give you a chance and I'm going
- 20 to watch you, and just -- just to be honest. And then
- 21 if it does not happen -- now, one person on that podium
- 22 knows me real well, and if it does not happens, you
- 23 know, I come to you and say, this is what we expected,
- 24 this is what you led us to believe.
- So all we are asking is, we know you can't

- 1 do everything at once, but do what you can and do it
- 2 well and don't patch today and then you got to come
- 3 back in two weeks and patch again. Fix, so we can move
- 4 on with our lives and so you can move on with your
- 5 life.
- 6 So all we are saying is we -- we are
- 7 thankful that you are all here, we are thankful that
- 8 you-all are listening. And when you get through
- 9 listening and Judge Wingate -- Wingate makes his
- 10 decision, let's move forward and move Jackson forward,
- 11 and the best way to do that is get our water and our
- 12 infrastructure and stuff in order.
- 13 Thank you.
- 14 UNIDENTIFIED SPEAKER: Thank you. Good to
- 15 see you.
- MS. JOHNSON: Good to see you.
- 17 MR. WADE: Hi, my name is John Wade. I
- 18 first want to thank you-all for being here, we really
- 19 do appreciate it. When I went out there to sign up,
- 20 I've had two or three people ask me what group I'm
- 21 with. I -- I'm with no group, I -- I was born in
- 22 Jackson, I've lived my entire life in Jackson with my
- 23 wife. My -- my children live in Jackson, my grandkids
- 24 live in Jackson, my father-in-law lives in Jackson, I
- 25 work in Jackson, I -- I'm committed to Jackson.

1	Briefly as to the water, I mean, Ted Henifin
2	has done an outstanding job. As Judge Wingate said in
3	his order, he's clearly the man for the job. We used
4	to get boil water notices weekly, we haven't had one of
5	those in in months. And now we move on to the
6	sewer, and it's it's very unfortunate that that
7	our city has continued to violate the Clean Water Act
8	to the point where we have allowed 4.4 billion gallons
9	of untreated wastewater to pour into the Pearl River.
10	I had to read that two or three times. I
11	I said, no, it has to be millions, billions. That
12	anyway, that that's incredible. It's clear and
13	and it hurts me to say this, but that that our city
14	is incapable presently of operating a sewer system.
15	Ted Henifin is is the man for the job, I
16	hope that he gets appointed, and that outside
17	influences, many who have a political agenda, aren't
18	allowed to interfere with with what he's capable of
19	doing. I know the long-term solution is further down
20	the road, but just in my view, based on what's been
21	going on the last 10 years, absent some significant
22	changes, I I don't see any way that that the
23	people of Jackson will feel comfortable turning over
24	the operation of our water and sewer system to the City
25	of of Jackson. I think Ted Henifin is the man, and

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we appreciate all he's done, and we appreciate that --
 1
 2
    y'all's time today.
 3
               Thank you.
 4
               UNIDENTIFIED SPEAKER: Thank you.
 5
               Next?
 6
               MR. CARTER: Hello, my name is Sandy Carter,
 7
     I've lived in Jackson for about years.
                                                I have
    unique experience of working on the water sewer bond
8
 9
     for about the last 20 years with Jackson.
                                                So I've
     seen, over the last 20 years, I did -- really the last
10
     10 years specifically, a real deterioration of what's
11
12
     going on with our sewer system, the budgets, the things
13
     along those lines, the collections that have been
14
     coming in.
               So I retired last year and, as my wife says,
15
16
     I have way too much time on my hands, so I've gone to a
     lot of these meetings. I've been -- this is my fifth
17
18
           I've been to Judge Wingate's meetings, I've been
    to as many meetings as I -- that I would know about and
19
20
     go to, and I want to say that Ted Henifin has listened
21
    patiently for hours about what's going on in Jackson
    and how he can fix it. He's taken -- I've seen him
22
     take bottles of water that people brought, take their
23
    name, and said, I will have somebody at your house
24
25
     tomorrow to fix it.
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We had a major water break on Meadowbrook, I
1
 2
             , so we had a major water break in
 3
            two weeks ago. Four hours he had it fixed,
 4
    that would have been four months, four days. I mean,
     it would have been forever before he got it fixed, but
 5
    he got it fixed and our water is back on. No boil
 6
 7
    water notice, we're -- we're up and running.
 8
               I live due west of an apartment complex.
 9
     For months and months of the last two years before --
     starting in December, there -- I have two manholes in -
10
11
     - in my backyard, those manholes were flowing raw sewer
12
     for months. I would call the city, no response.
13
     response for months and months and months. I finally
14
     called the DEQ, and DEQ, to their credit, came out,
     looked at it with me and in months they got it fixed.
15
16
     So that's not good because all that raw sewer was
17
     flowing directly into Eubanks Creek, that creek flows
18
     directly into the Pearl.
19
               So that's what we're facing here in Jackson.
20
     I'm an avid bike rider, I don't look like it, but
21
     that's the exercise I get. Twice in the last two
    years, I've been riding on public streets and been
22
     splashed so badly with the raw sewer that I have to go
23
    home, and I can't even go in my house, my wife has to
24
25
    hose me off outside and throw my clothes away, it is
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that bad.
 1
 2
               So with what Ted has done for us with the
 3
    water system, I'm begging you to please let him take
    over the sewer system and get us going back. It's been
 4
     a long road, and this is the first time I'll say that
 5
     I, in the last 10 years, have seen some hope that we
 6
 7
    could maybe get the system and the city back running
8
     again. And we are not going to have to boil our water,
 9
     and we're not going to have to worry about what we're
10
     drinking.
11
               And I want to say, thank you so much for
12
     coming, thank you for the millions and millions of
13
     dollars that the government sent us. This is a unique
14
     opportunity, and we certainly don't want squander it.
15
     Thank you very much.
16
               UNIDENTIFIED SPEAKER: Thank you.
               Yes, sir.
17
18
               MR. SANDIFER: Good afternoon, everyone, my
    name is Jimmie Sandifer. I'm a realtor. I'm a CPA.
19
20
     I'm also a -- a local investor. My family and I have
21
     several commercial buildings and businesses on
22
23
               And I wished I had the luck that this
24
     gentleman just had because I've had issues at home,
25
     I've had issues at buildings I own, and I can't hardly
```

```
ever get someone to show up. When -- before this
 1
 2
    Henderson (sic) guy came to town, I got a lot of lies,
 3
    when you called the city sewer department, well, the
    truck's out. Then I have had sewage backing up at home
 4
 5
     and at work, and you never could get anyone to really
 6
     show up and do anything.
 7
               So I just pray and hope that we can continue
8
    to make some progress because interest rates have gone
9
    up, most of the grocery stores have left town, and most
10
    people don't have the assets to invest in this city, in
11
    our community. But I do have, and my family does have,
12
     and we've been trying to close one commercial building
13
     since this time last year.
14
               And we ended up closing a couple of them,
    but we did it with cash, we couldn't get any further
15
16
    because of the sewer problem. And they were saying
17
     that it was an EPA problem and contaminated, even
18
     though one of the buildings was -- all three of the
19
    building had separate parcels of real estate, but we
20
     still haven't got one of them closed yet.
21
               And we just want to get through so that we
22
     can go on about our lives. And if you-all can help us,
     I certainly would appreciate it, because again, that --
23
24
     this is a city that have a lot of potential.
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25 I -- I'm a graduate of , I came

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1 to Jackson in , I got a degree in accounting, and
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- 2 an MBA, and I passed the CPA exam here, and I've been
- 3 in the real estate business for about years. And I
- 4 know a lot of people that can afford that would love to
- 5 invest but, you know, it's killing our community.
- 6 School districts are going down, economic bases are
- 7 going down, and the people downtown don't seem to get
- 8 it.
- 9 And you can e-mail a person, you go down to
- 10 City Council, you see someone, you talk to them, then
- 11 you can't ever contact that person again because they
- 12 won't respond to your e-mail. You go down there; they
- 13 won't let you see them.
- 14 So you-all pray for us. Thank you.
- 15 UNIDENTIFIED SPEAKER: Thank you.
- 16 Scott?
- MR. CRAWFORD: Thank you. Hi, Scott
- 18 Crawford, I live near , and
- 19 I've been back in Jackson since . And I lived here
- 20 before and I'm going to stay, and like everyone else, I
- 21 care a lot about Jackson, and I want it to be the best
- 22 it can be.
- I just wanted to add that I'm speaking on
- 24 behalf of my neighbors who experience flash flooding.
- 25 And, you know, whenever the sewers back up, it backs up

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1 into their homes and they get sewage inside their
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- 2 homes. And I -- I -- you know, that's just an --
- 3 an environmental disaster. I've got mold under my
- 4 house and, you know, again, flash flooding.
- 5 And as a wheelchair user, I -- I need to
- 6 point out that, you know, wheelchairs are our legs, and
- 7 we don't -- we don't get to leave them outside. We
- 8 have to -- you know, we have to roll through everything
- 9 that's on our streets and it gets brought into our
- 10 houses inevitably every day.
- 11 And -- and I'm lucky. I've got a power
- 12 wheelchair. I have friends who are in manual
- 13 wheelchairs. I'm thinking about them, they have to
- 14 touch their wheels. Think about this, they're pushing
- 15 manual wheelchairs through filth, and they have to
- 16 carry it home. So I just wanted -- I -- I want
- 17 everyone to be considerate of that.
- Thank you.
- 19 UNIDENTIFIED SPEAKER: Thank you.
- Yes?
- MR. JOHNSON: Good evening, my name is JC
- 22 Johnson, Jr. I am a lifelong resident of Jackson,
- 23 Mississippi, I also graduated from . I love
- 24 Jackson. I defend Jackson.
- What I'd like to say today is that during

- the water crisis in -- take transporting waters to the 1 2 communities and so forth, one incident that touched my 3 heart so deeply was I was riding through a neighborhood and a young man, his -- they had just had a newborn 4 5 baby and I gave them a case of water and he so pitifully said, may I have some more because we have a 6 7 newborn baby, for their to -- their baby needs, and so forth. 8 9 We have problems, true enough, and I'm 10 thankful for this opportunity to be able to speak 11 today, and I would also note that -- to offer a 12 proposal. And one being that if we were to divide the 13 city of Jackson into quadrants and provide those vacuum 14 trucks for each quadrant, each sector of the quadrant, and therefore you would have a vacuum truck available 15 16 to that area specifically that can help clean up the 17 sewer that's flowing on the streets, that's flowing 18 into people's yards. That they won't have to wait so long to -- to -- for assistance. And it would also 19 20 diminish the time frame in getting stuff done and 21 helping the citizens to be -- to live in a healthy 22 state. 23 I have gone from one end of this country to
- the other, there is no place in the United States of 24
- America that I would rather live than Jackson, 25

Mississippi. And I am of the persuasion and the belief 1 2 that Jackson is going to bounce back because the people 3 here love our city, we love where we live. 4 And the -- the -- the other thing is that 5 when it comes to the infrastructure, the water pipes 6 and sewer lines, that we provide that same measurement 7 of quadrants and get contractors for each quadrant, 8 they can be working simultaneously. Because no matter 9 where you start, if you start in one area and not the 10 other, somebody is going to be unhappy and they're 11 going to think that somebody is more prevalent than the 12 other. So if we were to have contractors working in 13 each sector at the same time, it would -- it would 14 minimize the time frame. You know, the situation that we have today 15 didn't just start yesterday, it -- it goes all the way 16 17 back to 1821. I bet you can go and find some pipes 18 that they've laid then still in the ground that water's 19 flowing through. So we have an issue, true enough, and 20 I appreciate this opportunity to be able to express how 21 I feel, and offer some suggestions as to how we can 22 possibly make things happen. 23 Thank you. 24 UNIDENTIFIED SPEAKER: Thank you so much. 25 MS. WEST: Good evening, my name is Jennifer

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1
     West.
 2
               UNIDENTIFIED SPEAKER:
                                      Hold on.
 3
                               My name is Jennifer West,
               MS. WEST:
                         Oh.
     and I am from the
                               community as well. As a
 4
 5
     citizen in that neighborhood -- or a person in that
 6
    neighborhood, we are really grateful for the
 7
     opportunity that the third party has come in with the
 8
     quality of service that they have given to our people.
 9
               It's a ripple effect for us, in that we are
10
     in the center of a lot that goes on downtown. We have
11
     economic development around us and as several of my
12
    neighbors have already stated, they have businesses
13
            There are more people that want to come to our
14
     neighborhood and want to come to the city. But if the
     infrastructure is not done correctly, they're not going
15
16
     to come. And we're at a point where we see all of this
17
     development happening and we want to be a part of it,
18
    but we need help.
               The fact that there is money involved helps
19
20
    boost that improvement quicker. And at the end of the
     day, everybody that lives in the neighborhood wants
21
22
     safe drinking water, they want to be able to trust a
     system again and be able to say, okay, I can invest
23
    back in my neighborhood, because once you invest and
24
25
    you buy property, that means you're on the tax roll,
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that means that money goes back into your communities. 1 2 And at the end of the day, the money that we get will 3 come back to the city of Jackson, so it's a circle of that economy dollar staying in this area. 4 So we're thrilled at what you-all are doing, 5 6 we're excited to be a part of that process. And we 7 hope that all of these comments today are taken to 8 heart and that they are used in the best way we possibly can. 9 10 Thank you. 11 UNIDENTIFIED SPEAKER: Thank you so much. 12 Anyone else? 13 MR. BAILEY: Good evening. Hey, my name is 14 Brent Bailey. I'm the Public Service Commissioner for the Central District of Mississippi. I wanted to stand 15 16 back and allow the citizens and those who live in 17 Jackson to really speak up and talk about the 18 experiences they're having. I don't live in the city of Jackson, but I do have a lot of friends and family 19 that do live here. 20 21 As a public service commissioner, the 22 question is also often asked of our office, why aren't we engaged? Why aren't we doing something more 23 proactive to help resolve these water and sewer issues, 24 25 because we are the regulators of utilities in the

state? Unfortunately by state law and multiple 1 2 passages -- passages in the authorizing statutes, Title 77 of State Law, the Public Service Commission is 3 prohibited from regulating the rates and service, 4 5 quality of service, of utilities services offered and 6 provided by municipalities. So it really ties our 7 hands into certain things that we can and cannot do. However, we do, on a daily basis, receive 8 9 calls from customers throughout Jackson who are angry, 10 dissatisfied, and -- and really trying to cope with the impacts of the -- of the failing water and sewer 11 12 system. And I've been out to homes, been out to these 13 areas, and seen for myself the impacts it's having on the local community, homes, businesses and others. 14 15 We've had the opportunity to sit down and 16 have multiple conversations with Ted Henifin and -- and I -- and his staff and contractors and others 17 18 throughout their adoption and acceptance of the -- the 19 water situation. And we certainly have confidence with the right resources provided to him, he can do the same 20 21 thing in helping rebound and rebuild the sewer side. 22 So we certainly give an endorsement, I guess you could 23 say, to the work he's done to date on the water side. Understanding he still has a long road ahead of him in 24 25 -- in reviving these issues, and turning the system

1	around.
2	And we know there's equal, if not greater,
3	challenges ahead on the sewer side. So we hope with
4	open mind and certainly the resources necessary to
5	invest in these systems, that we can help rebuild the
6	communities and systems that the and the services
7	are provided to help not just rebound economically, but
8	a quality of life and a standard of living we all
9	accept, but also reverse the ecological challenges that
10	we see are happening around the city as well. So I
11	just want to thank you for the opportunity to speak
12	with you.
13	Thank you for hosting these forums, and it's
14	certainly important to hear from the citizens of the
15	city of Jackson and those who stepped up this evening
16	about their personal experiences, the impacts on their
17	business, and their communities.
18	Thank you.
19	UNIDENTIFIED SPEAKER: Thank you so much.
20	MR. CRAWFORD: Scott Crawford, just one more
21	comment or question. Would
22	UNIDENTIFIED SPEAKER: Scott, one second,
23	please. Thank you.
24	MR. CRAWFORD: I I forgot to mention that
25	I am wholly in support of Ted Henifin taking over, I

```
I forgot to mention that.
 1
 2
              But -- but -- but it seemed to me like a
 3
     good idea if -- if we all -- those of us who favor Ted
    Henifin taking over the sewer system, temporarily,
 4
    would you please raise your hands? I'm in favor.
 5
     Okay. Okay. Thank you.
 6
 7
              MR. MCBRIDE: Good evening. Good evening.
    My name is Earnest McBride, I'm with the
 8
 9
                     here. And there's a question that's
10
    been in my mind since the last hearing on the water
11
     situation. And that was when the -- when the community
12
     complaints came up, there seemed to have been two
13
     choices. Take Ted Henifin and what -- and the
14
     stipulated order, or EPA and all the other deals are
     going to be swept off the table and everything is going
15
16
     to be dropped back into the lap of Jackson taking care
     of that $600 million, $800 million whatever it is, and
17
     that EPA is going to walk away and then the -- the
18
     consent decree from 2013 would be put back into play.
19
20
               It's -- there seems to be some suggestion of
21
     that in the stipulated order on the sewer also.
22
    reading it in a hurry and it -- there seemed to have
    been a -- a -- a -- something to the effect that
23
     this order will be in play, basically, unless the
24
25
     courts decide that it is no longer acceptable or
```

1	agreeable.
2	But I was just concerned about whether there
3	is its take it or Jackson has to be responsible
4	Jackson and the people of Jackson are going to have to
5	be responsible for going back to the original consent
6	decree of 2013 and paying all the bills, you know, in
7	addition to all the other problems that we have here.
8	Thank you.
9	I wish we could get some answers.
10	MS. PERKINS: Hi, I am Deborah Perkins. I
11	serve with the John & Vera Mae Perkins Foundation in
12	West Jackson. And blocks of the 1900 blocks of
13	Robinson Street and the 1900 blocks of Central Street,
14	between those two, there's a sewage drainage ditch.
15	And when those flash floods happen, the drainage ditch
16	overflows. The sewage department have said that the
17	drainage ditch clogs, so therefore the water cannot go
18	through.
19	When those drainage ditch overflows, two
20	houses on Central the 900 block 1900 block of
21	Central Street there, they flood, they receive drainage
22	inside their house underneath it, so therefore the
23	foundation and all that is happening. Plus it goes all
24	the way across the street, so anyone who has tried to
25	drive up and down Central the 1900 block of Central

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Street, they have to go through this sewage issue.
 1
     I'm just asking if something can be done at the 1900
 2
    block of Robertson Street and the 1900 block of Central
 3
     Street that -- with the drainage ditch that's flowing
 4
 5
     in-between.
 6
              Thank you.
 7
              UNIDENTIFIED SPEAKER:
                                      Thank you, ma'am.
 8
              Any other comments?
 9
                   Butler, you coming back?
              MS. BUTLER: Well, I think Mr. Crawford
10
11
     opened the doorway, so I'm going to walk through it
     with him.
12
13
              The other thing I wanted to mention is, in
14
    my daily work, I work with the most vulnerable
    populations, our senior citizens and our youth. Many
15
16
     of the families in our -- in community, there's
    three generations in a household. So back in 2007, our
17
18
     community went through an intensive master planning
    process. At that time, one of the main goals that we
19
20
    put into that master planning document was we want to
     diversify the housing stock in |
21
22
              We did that a couple of years ago with a $10
    million affordable housing development. Most of the
23
    people who entered those houses for the first time, or
24
25
     those townhouses and homes, are still there. We're
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1 going through the process now and actually getting
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- 2 ready to break ground on another \$10 million housing
- 3 development. We're talking about 30-something homes,
- 4 affordable homes. And we've probably got calls four
- 5 times that number for people -- from people inside
- 6 Jackson and outside Jackson wanting to come.
- 7 The problem is, it's on Mill, Bell, Noel,
- 8 right there where the infrastructure is already
- 9 crumbling. We also have a loft development in the --
- 10 in the creative economy district, the artist district,
- 11 that's about to be finished. So I'm saying all this to
- 12 say -- but that's not -- that's not our development.
- But I'm saying all this to say, we want
- 14 housing development, we want economic development, we
- 15 lost a business in because the -- the -- the
- 16 young man invested his money, got a loan, purchased a
- 17 building and -- and sewage just flooded the building.
- 18 And he couldn't even make the notes because he couldn't
- 19 open a business, and so we lost that business.
- 20 Luckily, he went to \_\_\_\_\_, you know, luckily, he
- 21 stayed in the city, is what I'm saying, but we know
- 22 other businesses that left the city.
- I'm saying all this to say, Mill Street is a
- 24 critical, critical thoroughfare for the city of
- 25 Jackson. We've got to -- we've been dealing with that

- 1 particular issue way too long, we're talking about
- 2 decades. We've got to deal with that, otherwise,
- 3 eventually it's going to be a problem.
- 4 If it's crumbling under the railroad now,
- 5 eventually, it's going to impact the railroad. But
- 6 more importantly, it is causing so much sewage back up
- 7 into houses and businesses in that community. And we
- 8 are trying to add additional roofs in the neighborhood,
- 9 we -- we invested about \$200,000 in tearing down over
- 10 20 dilapidated properties. So we're trying to help
- 11 build up our community. But we -- if we add more roofs
- 12 already on a crumbling infrastructure, we're just going
- 13 to compound the problem.
- So it is critical, you know, I remember as a
- 15 little girl sitting on Mill Street watching people
- 16 drive to the federal building to work, because it was
- one of the -- one of the few places, you know, it is
- 18 not that many traffic lights, so you can get there
- 19 quickly downtown. And I remember the people waving at
- 20 us and they -- we were waving at them. But we've got
- 21 to bring that back, we've got to bring Mill Street
- 22 back, and we've got to bring back other parts of the
- 23 city where those thoroughfares are critical to
- 24 communities and families.
- 25 So thank you-all again. I'm in support of

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Mr. Henifin and what he's done. And I just hope that
 1
 2
    we add into the stipulated order, not only an initial
 3
    year or so, but the option to add additional time if
    needed, because this is not going to be an easy fix.
 4
 5
               Thank you.
 6
               UNIDENTIFIED SPEAKER: Thank you so much.
 7
               Any other comments?
 8
               MS. RICHARDSON: Good evening, my name is
 9
     Shirley Richardson, and I've been living in the city of
10
     Jackson for over years.
11
               My main concern is that there was not a MOU,
12
     a measurable outcome of understanding, given to the
13
     residents of Jackson. Two days ago there was a study
14
     done that Jackson is the fastest-decreasing city in the
    United States of America. We lost 49,000 people, but
15
16
    we have the largest hospitals, we have the largest
17
     schools, we have a better community.
18
               But no one said the measurable outcome of
19
    what this water crisis has done to our homes, our
20
     schools, and our neighborhood. We also did not get a
21
     scope of service. We were told when we call in, report
22
     all this, but no one shows you how to report it. So
23
    you can put a Band-Aid on a surface wound but if you
24
    don't teach a person how to do the surgery, you still
25
     got the illness.
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1	So there was no information given in any
2	communities, how to report the sewage. There was
3	nothing given of feedback of how it's going to be cut
4	within the hours. And even on today, when I asked
5	where this meeting was, and I called down to the
6	office, they said, we don't know which room it's going
7	to be in. So the communication for these type of
8	meetings is going to have to be a little better because
9	the statistical data in the summer where we're looking
10	at is we're getting taxation without representation.
11	Our bills are going up three times with
12	sewers, just within the last two years. But a
13	percentage of the people that live in Jackson are
14	paying for it, but there's a greater percentage that
15	work in Jackson and in the surrounding areas and come
16	here but they take advantage of this water system, but
17	they don't live in Jackson. They don't live in Jackson
18	to do the plumbing system.
19	So my question is with the measurable
20	outcome, should there be a memorandum of understanding
21	to go into the community of how this situation should
22	work and how the community should be able to support
23	and report this information for justification of a
24	summary?
25	UNIDENTIFIED SPEAKER: Thank you.

1	Are there any any other comments
2	commenters?
3	MR. GOOD: Jeff Good again, and I was
4	pausing to make this second comment, but based on my
5	fellow Jackson resident that just spoke, she she
6	changed my narrative.
7	I was about to ask, first of all, thank you,
8	as everyone has said, thank you for taking the time and
9	the attention and what I felt was a really
10	extraordinary amount of communication, to let us know
11	where, when and how. I received four e-mails on this,
12	I I came to a previous event, and I'm on the e-mail
13	list, but I also saw it in the news, I saw it on social
14	media. I saw I've seen it in in a number of
15	of places, how we're doing this. And I think that it
16	seems that you are going through extraordinary efforts
17	to get feedback.
18	I would also say it's very interesting that
19	almost unanimously our friend from the press here, and
20	perhaps the the former speaker, other than that
21	everyone who has spoken has been wildly in favor of the
22	transfer of the sewer system to the third-party
23	administrator. Not because of any animus, but because
24	we're all overwhelmed, tired, exhausted and we can't
25	take much more. That the city is as as many

speakers spoke to, it's -- there's a lot of -- of just 1 2 real deterioration. 3 And this is an opportunity because we've seen, in seven months, tremendous change. There's a 4 5 saying, you know, who are you going to believe, me or 6 your lying eyes? 7 The reality is that -- and I don't think Ted 8 Henifin is a -- is the second coming, but I think that 9 what process that this -- this administrator has put 10 together and the -- and the procedure is doing amazing things in the city of Jackson, things we've never seen. 11 12 We've never seen someone saw cut or utility cut. When 13 a -- when one of -- one of these water mains break now, 14 the contractors bring out a saw and they make a 15 rectangle. 16 Why is that important? Because when you 17 just jump in with a backhoe and start ripping up 18 asphalt, it breaks all the asphalt all the way around it. And so when it's filled, which previously we did 19 not fill potholes, we would leave rocks in them because 20 21 we were limited in our resources, water infiltrates 22 everywhere and the whole roadbed goes, and we have more 23 problems. 24 So what we're seeing is some services --25 I've used the -- the -- the seven-digit number,

- 1 I've called in a service complaint. I had three water
- 2 outages at Broad Street, you-all know me about Broad
- 3 Street and running -- closing down. You-all haven't
- 4 heard a thing because, much like one of the former
- 5 speakers said, a water main break, a major one got
- 6 fixed in four hours, so we kept on going.
- 7 I would just -- just -- it really -- I think
- 8 that -- that it seems almost unanimous that our city is
- 9 ready for this. I know that there are many in our city
- 10 that have questions, and there are some that have --
- 11 there -- there's some movement to -- to derail this.
- 12 And I would just simply ask, what you've heard here and
- 13 what you're going to hear in the next couple of
- 14 sessions, and all the letters, it seems to me that
- 15 there's -- that we are ready for fundamental change in
- 16 our city. And that perhaps this is the opportunity for
- 17 doing so.
- 18 Thank you.
- 19 UNIDENTIFIED SPEAKER: Anyone else? Going
- 20 once, going twice? Okay.
- 21 All right. So I think we've now come to the
- 22 end of our public comment period, and I want to thank
- 23 you-all so much for your heartfelt comments. It is
- 24 heartwarming as a resident of the city of Jackson to
- 25 hear and see other people who live in Jackson, who want

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1 to see Jackson thrive. And this is our city, this is
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- 2 an opportunity, and we thank you-all for taking the
- 3 time to come out tonight and give us your input.
- 4 We want to also thank our federal and our
- 5 state speakers for participating, and for sharing the
- 6 agent -- their agency's perspectives. And if you
- 7 should think of something you wish that you'd said
- 8 tonight and you didn't, you still have the opportunity
- 9 to go on the website and submit your public comment,
- 10 either by mail or by e-mail.
- 11 Scattered around the room, you'll see some
- 12 QR codes, and on the tables. There are -- they're
- 13 there -- and those QR codes will direct you to the
- 14 federal register that's going to tell you again how to
- 15 submit your comments. You can also find a copy -- a
- 16 complete copy of the stipulated order there. So if you
- 17 would, take a -- a picture of the QR code to share that
- 18 with others.
- We're going to send you a thank you e-mail
- 20 to thank you for your attendance, and we'll include
- 21 that OR code in that e-mail as well. And you-all
- 22 should have the fact sheet that was available, and
- 23 appendices that were available, to share for each of
- 24 you.
- We are thankful for our

```
1
 2
                                            Thank you so
 3
     much for being here with us and for rendering your
 4
     services.
 5
               Now, we're going to ask you-all to do us a
 6
     favor, and that is that you came tonight. There's
 7
     still two other opportunities for people to come
 8
     tomorrow to give their comments. We will be at
 9
     Tougaloo College from 10:00 to 12:00 and from 6:00 to
10
     8:00 tomorrow in the Bennie G. Thompson Auditorium.
11
     So call somebody that you know has been impacted, and
12
     ask them to please come and give us their comments.
13
               Please know that DOJ, EPA, and MDEQ will
14
     continue to provide updates when there is further
15
     information about enforcement progress that we're able
16
     to share publicly. We look forward to having future
     conversations with you and other community leaders and
17
     members as we continue to work together for what has
18
     been a theme tonight, the good of the city of Jackson.
19
     Thank you for all you-all have done individually.
20
21
     Thank you for what you continue to do for our Jackson
22
     community.
23
               And we wish you-all safe travels and have a
24
     great evening. Thank you.
25
               (MEETING CONCLUDED)
```

1	CERTIFICATE OF TRANSCRIPTIONIST
2	
3	I, Doug Yarborough, a transcriptionist
4	located in Charlotte, North Carolina, hereby certify:
5	
6	That the foregoing is a complete and accurate
7	transcript of the digital audio recording of the
8	proceeding in the above-entitled matter, all to the
9	best of my skills and ability.
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11	I further certify that I am not related to any
12	of the parties to this action by blood or marriage and
13	that I am in no way interested in the outcome of this
14	matter.
15	
16	IN WITNESS THEREOF, I have hereunto set my hand
17	this 24th day of August, 2023.
18	Doyle Eggs
19	Wegen Com
20	
21	
22	
23	
24	
25	